

Sept/Oct 2014

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The mission of *Structural Building Components Magazine (SBC)* is to increase the knowledge of and to promote the common interests of those engaged in manufacturing and distributing structural building components. Further, *SBC* strives to ensure growth, continuity and increased professionalism in our industry, and to be the information conduit by staying abreast of leading-edge issues. *SBC*'s editorial focus is geared toward the entire structural building component industry, which includes the membership of the Structural Building Components Association (SBCA). The opinions expressed in *SBC* are those of the authors and those quoted, and are not necessarily the opinions of Truss Publications or SBCA.

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editor's message

You Can't Succeed Without Love & Passion

I am grateful for the opportunity you have given me to serve this great industry. s I near the end of my term as SBCA President, I find myself reminiscing a lot over the last few months. It's finally starting to set in that my time is almost over, and lately, I wonder if I really did anything to make a difference for the organization and the industry. I'm sure other past presidents have had similar thoughts near the end of their terms. However, a reality check at our last Open Ouarterly Meeting (OOM) in Madison, WI, gave me a new perspective.

When I took over the presidency from Steve Stroder in 2012, I knew I had some very big shoes to fill. Past presidents have created new programs, conquered mountains of problems and experienced the joy of changing our industry through the market development initiatives or technical work that SBCA is so good at implementing! My role was much simpler than that, but nonetheless, important. My heart, as always, was to serve our members and SBCA staff to the best of my ability. My vision was to somehow begin to help bring the group together again, and my message was very simple: Support this wonderful association because you make it great!

Support this wonderful association because you make it great! Support SBCA with your membership, your donations, your time, and your love and passion for our industry.

Support SBCA with your membership, your donations, your time, and your love and passion for our industry. I've always said, as hard as our business is, you cannot succeed without a love and passion for it. I'm so very grateful that you gave me the opportunity to serve you. I appreciate those of you who had the courage to speak up and tell me what needed to be fixed. I'm excited about our renewed energy and vision for SBCA. I'm also excited about those of you who have committed to come and participate at our quarterly meetings. It is hard at first. You don't know many people, if any. It's a little expensive to travel, and it takes up a portion of your valuable time. But man, is it worth it. I wouldn't trade anything in the world for the knowledge, friendships and support that I've gained from becoming involved. Our association needs you. It IS you!

It's not just the board, or the executive group or staff. It's all of us united together to make a difference on behalf of each small improvement that we undertake. Why? Because we all provide a different frame of reference and set of experiences. My experience is that, when our group uses all the knowledge of members and staff, and gets all the issues on the table, it is not hard to create a united goal and objective and move the industry forward in a positive way. I have seen it in each meeting in which I have been involved. While at times there are heated debates, they always result in important information coming to the surface, which has allowed the best decision to be made on behalf of our industry.

I'm very thankful to those who served before me and made my job so easy. We have been blessed, as an association, to have great leadership from our founding members and past presidents. We are also so fortunate to have a staff that is sold out to our cause—a staff that has the same love and passion for our industry that we do. I don't care what the differences are at times; no one will ever be able to

at a glance

- My heart, as always, was to serve our members and SBCA staff to the best of my ability.
- Support SBCA with your membership, your donations, your time, and your love and passion for our industry.
- I'm turning this over to one of my great friends and mentors—a man who I have so much respect and admiration for, Mr. Rick Parrino.

Editor's Message

Continued from page 5

convince me that this kind of relationship could be easily duplicated. Thank you to everyone on SBCA staff for their dedication, knowledge and passion for our industry. You guys are great!

I'm turning this over to one of my great friends and mentors—a man who I have so much respect and admiration for, Mr. Rick Parrino. He represents the best of what members can do in their local markets and through their chapters. I have absolutely no doubt that he will be a great president and servant to this association.

I would like to thank my wife Ellie for being so very supportive during the past two years. I think she knows more about our group than I do! Last, but certainly not least, I would like to thank the one person who helped make it possible for me to serve, my father, Bob Ward. You are a great man, leader and someone who I always strive to imitate. Without your vision and passion for our association and this industry, I would have missed out on one of the greatest experiences that I've ever had. Thank you, Dad. And thank you all. It was a great two-year term! **SBC**

SBC Magazine encourages the participation of its readers in developing content for future issues. Do you have an article idea for an upcoming issue or a topic that you would like to see covered? Email your thoughts and ideas to editor@sbcmag.info.

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framer viewpoint

by Tom English, NFC Steering Committee

Build Your Sales Force

Framers can be effective in helping sell your products.

think most component manufacturers (CMs) would agree that framers can be a valuable part of their overall sales strategy. If the guys installing a CM's product appreciate its quality and the way it makes the installation job easier, they're likely to talk about it to the general contractor (GC). If the GC hears that kind of feedback multiple times, they're likely to make sure that manufacturer's products are specified, or at least sought out, on the jobs they control. It's passive sales, but no less effective.

In that context, the question CMs need to think about is, "Who do you want on your sales force?" You have certain expectations and standards for the people you directly hire to lead your market development, bidding and truss design efforts. The same should be true for your passive sales force, the framers installing your product and vouching for it in the field. The problem is, unless a manufacturer also provides the framing labor, they don't have much say in the matter. Not right now, anyway.



Add your voice to NFC. Join Now! Download an application at framerscouncil.org

The conversation continues at BCMC 2014, October 7-10 in Charlotte, NC. Spend the week Gearing up for Growth & attend the NFC meeting on Friday, October 10. See website for details. I believe that's where the National Framers Council (NFC) can help in a big way. The whole premise of NFC is to help the framing industry grow and develop through best practice-based standards. We are focused on helping every framer, no matter how big or small their company, get to the same place. A place where expectations for how framing is accomplished, defining their scope of work, and determining who is responsible for what, is much more clearly defined than it is today.

Having a more standardized approach to framing will make the whole building construction process easier. It will be easier for the GC because they'll know ahead of time what to expect. Framers can be more efficient because their responsibilities and tasks will be more uniform in practice. It will be better for the CM too, as a more standardized approach will pave the way for easier acceptance and use of their products.

at a glance

- The whole premise of NFC is to help the framing industry grow and develop through best practice-based standards.
- Having a more standardized approach to framing will make the whole building construction process easier.
- □ I believe every component manufacturer should get involved in NFC, become a member of this fledgling organization, and help support its mission and objectives.

When I talk about standardization, I'm talking about a more unified approach to jobsite safety. Enacting nationally recognized best practices, for everything from fall protection to personal protection equipment, will make all jobsites safer places to work. That will mean fewer accidents, lower insurance rates, and less OSHA regulations, inspections and citations. In turn, the framing profession will become a more desirable career choice for the next generation.

When I talk about standardization, I'm also talking about more uniform contract language. In general, framers don't have a lot of clout when it comes to negotiating provisions in their contracts. As CMs know, unfavorable contract language can leave you with more liability, or a broader scope of work, than you desire or is even appropriate. By establishing standardized contract language at a national level,

A more standardized approach to framing will pave the way for easier acceptance and use of CMs' products.

framer members should have more success in negotiating the inclusion of some of these provisions.

Overall, having national standards and established best practices through NFC will help framers educate GCs on everything from jobsite safety to the benefits of alternative construction methods. For CMs, NFC can be valuable for spreading the word about innovative framing concepts and new framing products. I can tell you from experience that framers can be slow to change. Ideally, NFC can help increase the overall rate of innovation in the field with outreach and education.

Through NFC, the component manufacturing industry can also be more effective at educating framers on component installation best practices, from better handling techniques to ensure components aren't damaged in the field, to an easier and more universal approach to following the bracing guidelines outlined in your BCSI documents.

I strongly believe framers want to be part of NFC. Beyond all the benefits of standardization, it provides a great opportunity to network on a national level and increase the exposure of framers to component manufacturers, GCs and builders. For large framing companies like mine, NFC helps level the playing field and improves conditions for all framers. For small framing companies, it will give them a leg up, provide access to a wide variety of education and training tools, and also give them more influence in the construction process.

Why am I sharing all of this? I believe every CM should get involved in NFC, become a member of this fledgling organization, and help support the mission and objectives I've outlined. From a practical standpoint, having manufacturer members helps build critical mass, credibility and our ability to reach framers across the country. Membership dues also provide much needed financial support to accomplish our goals.

For CMs, being a member gives them direct access to the broader framing industry. Again, because framers who belong to NFC will have best practices and industry standards available to them, they will be better educated and have more of a commitment to safety and proper framing. Through NFC, CM members will have the ability to search the NFC database of framer members and find a high-quality framer to work with. It gets back to that idea of improving your passive sales force. **SBC**

Tom English is Owner and President of U.S. Framing in PeWee Valley, KY, and has been in the industry for about 25 years. He serves on NFC's Steering Committee and chairs the Council's Membership Subcommittee. For more information about the National Framers Council, visit <u>framerscouncil.org</u>.



The NFC recently completed its FrameSAFE Orientation Checklist to assist members in providing a comprehensive safety overview for new employees on a jobsite.

NFC members will receive free access to a printable pdf of this checklist as part of their membership.

To learn more about FrameSAFE & the Orientation Checklist, visit

framerscouncil.org/ certification



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Dr j

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WELCOME



Bracing Options for Webs Revisited

There are many options for bracing the webs of different types of trusses.



at a glance

- □ The following Technical Q&A has been updated from the version that appeared in the 2006 June/July issue of **SBC**.
- □ Lateral restraints are installed to reduce the buckling length of the web(s), but must be restrained laterally to prevent the webs to which they are attached from buckling together in the same direction.
- BCSI-B3, Permanent Restraint/Bracing of Chords and Web Members, provides general industry recommendations and methods for restraining web members against buckling.

Editor's Note: The following Technical Q&A has been updated from the version that appeared in the 2006 June/July issue of SBC Magazine. It reviews options for restraining and bracing web members in trusses when only one or two adjacent trusses have the same web configuration. This information is included in Section B3 of Building Component Safety Information—Guide to Good Practice for Handling, Installing Restraining and Bracing of Metal Plate Connected Wood Trusses (BCSI) and the BCSI-B3 Summary Sheet, Permanent Restraint/Bracing of Chords and Web Members. Despite the widespread use and acceptance of BCSI, we continue to receive questions from framers and building officials on how the truss web "bracing" should be attached when the webs in the adjacent trusses don't align.

tress-rated lumber attached with the long dimension at right angles to the web member of a truss is often considered the standard means of "bracing" the web member to prevent buckling under load. Often referred to as lateral bracing (LB) or continuous lateral bracing (CLB), a basic requirement when applying this type of lateral restraint is that the web member requiring bracing "lines up" with the web members of adjacent trusses that also require restraint. The complexities of most roof systems built today require a myriad of different truss configurations,

resulting in very few trusses having the same web pattern. This can lead to confusion with installers as to how to "brace" the webs.

Question

I've got a residential roof with 46 different truss types. Several of the Truss Design Drawings show webs that need bracing and call out a lumber lateral brace. How am I supposed to brace the webs when there are only a few cases where I have more than one or two of the same truss web configuration?

Answer

There are many different ways to restrain the web members in a truss. As long as there are at least two adjacent trusses with the same or similar web configurations, lateral restraint (i.e., lateral bracing) methods can be used. These methods typically include the use of lateral restraint in combination with diagonal bracing (DB). The lateral restraints are installed to reduce the buckling length of the web(s), but must be restrained laterally to prevent the webs to which they are attached from buckling together in the same direction. Properly installed DB provides the restraint and transfers the forces from the laterals to the roof and ceiling diaphragms.

For groups of at least three trusses, attach the lateral restraint at the locations shown on the Truss Design Drawing together with a DB on the opposite side of the webs at an angle to the lateral (Figure 1). Be sure to extend the DB from the top chord of the first truss to the bottom chord of the last truss, attaching the brace to each web that it crosses. This provides rigidity that prevents the webs from displacing laterally. For long continuous runs of lateral restraint, DB should be installed at no more than 20' intervals, unless a closer spacing is specified by the Registered Design Professional/Building Designer.

If there are only two adjacent trusses in which the webs align, the single DB must be attached to each web and the lateral restraint. One way to accomplish this is to install the DB on the opposite side of the web that the lateral restraint is attached.



Attach the DB near the top of the web of the first truss and near the bottom of the web of the second truss. Install dimension lumber blocking, of the same depth as the webs, directly behind the lateral restraint, and attach the blocking to both the lateral restraint and diagonal brace (Figure 2).

When each adjacent truss is of a different configuration so that none of the webs requiring bracing align, web bracing can be accomplished by installing either a single diagonal brace or web reinforcement. A single diagonal brace, without a lateral restraint, can be used to brace the web by attaching the diagonal near the mid-span

of the web. The ends of the diagonal must be cut to fit snugly against the top and bottom chords of the adjacent trusses and toe-nailed to each (Figure 3). (**Note:** the single diagonal brace is acceptable only if one restraint is required for the web.)

Web reinforcement can also be used and, in many cases, is a more efficient and economical option. Web reinforcement is accomplished by attaching a piece of stress-rated lumber to the web, thereby increasing its cross-section. The reinforcement can be added to the edge of the web to form a "T-" or "L-Reinforcement," or may be added to the face of the web (i.e., scab). Proprietary metal reinforcement may also be available, and some truss manufacturers will "build" individual member reinforcement into the truss by plating an additional piece of lumber to the edge of the web in a "stacked" configuration (Figure 4). Lumber reinforcement must be a single piece at least 90 percent of the length of the web.

The single diagonal brace and web reinforcement options satisfy the bracing needs for individual trusses and truss members, but not the stability bracing for the entire building system. Building system bracing design is the responsibility of the Registered Design Professional.



BCSI-B3, Permanent Restraint/Bracing of Chords and Web Members, a publication jointly produced by SBCA and the Truss Plate Institute (TPI), provides general industry recommendations and methods for restraining web members against buckling. SBCA's Technical Note T-DissimilarWebs06, Bracing Webs in Trusses that have Dissimilar Configurations, also provides information. Both of these publications can be obtained by visiting the SBCA website at sbcindustry.com. Standard details for bracing individual truss web members may also be available from the Truss Designer. SBC

To pose a question for this column, email technicalqa@sbcmag.info.





Considering Equipment?



September/October 2014

TOP 10 Employee by Ben Hershey & Sean D. Shields Training Tools

elationship experts tend to agree it's less about what you say than how you say it. When it comes to building a culture of safety, a component manufacturer (CM) can have a treasure trove of good information to share, but if it isn't broken down into bite-sized pieces and delivered in an effective way to each employee, it really doesn't matter. Obviously, in today's CM facility, employees are continually bombarded with information. Helping employees avoid communication "overload" so they process what they are told is one of the



greatest hurdles to surmount. This article will discuss overcoming that obstacle through three simple approaches:

1. Sing the right lyrics to the right group.

- 2. Keep the message clean and concise.
- 3. Teach by example.

Sing the Right Lyrics

You wouldn't sing "Brown Eyed Girl" to your blue-eyed wife, would you? Toolbox talks, safety communication boards, lock-out/tag-out procedures, safety committees, safety bonus programs—these are all great communication methods to have as part of a safety program. However, it's important for safety communicators to tailor their message to the right audience. A company doesn't need, nor even want, everyone in the

component operation together to discuss a safety topic. When speaking to a specific group, the message should be focused on what is pertinent to them. For instance, don't devote a lot of time talking about personal protective equipment like gloves and earplugs with the administrative staff or spend much time on lock-out/tag-out with delivery drivers.

Safety training also needs to be fresh, not the same thing over and over. A recent study referenced by professional safety trainers found that the average goldfish has a longer attention span than the average adult.¹ That might seem a bit over the top, but it raises a good point: Keep training short and the message targeted like a laser on a specialized group of employees.

Keep the Message Clean & Concise

A study done by the National Center for Biotechnology Information agreed: The average adult attention span has dropped from somewhere in the neighborhood of 12 seconds down to just eight² (we've never seen a goldfish pay attention to something for more than eight seconds; granted, after seven and half seconds, we lose interest in the fish). Michael Pateidl, a specialist with Lockton, the largest privately held insurance brokerage firm in the world, advises, "Try to cover only one simple concept during each training session."

Ultimately, effective safety communication leads to greater safety awareness and fewer accidents in the workplace, which leads to lower costs and lower premiums.

¹ http://cirsapeakstoplains.blogspot.com/2014/07/smarter-than-average-goldfish-how-to.html ² http://www.statisticbrain.com/attention-span-statistics

Reading Construction Documents

Quality Control

Driver Training

Material Handling

Designer Training

Sales Training

Networking Basics

Production Training

Housekeeping

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Sing the Right Lyrics

Teach by Example

Companies are quick to train employees on what is expected from a productivity prospective, whether in the office, at the jobsite or in the production facility. It makes sense that safety fits right alongside. Show employees what safe behavior looks like. Don't assume all your employees know or remember exactly how to properly and safely use a gantry roller; periodically give them a refresher training by showing them.

Want to avoid back injuries and pulled muscles? From time to time, have a supervisor properly lift a box of plates off the ground. This approach to "demonstration" training dovetails nicely when management walks through the plant. Don't stop at just observing production, but go up to a team at the table jig and show them how they should use a staple gun or swing a hammer to conserve energy and avoid repetitive motion injuries.

Behavioral safety training like this focuses on the exchange between employees and the sharing of techniques and knowledge. This approach to safety communication has also proven effective for companies to communicate they care about employees as individuals as opposed to just trying to avoid accidents and paying workers' compensation. After all, the whole point is for each employee to return home after their shift in the same healthy condition they arrived.

To reinforce this approach, ask supervisors to point out good behaviors, to stop someone they see exhibiting unsafe behavior, and take the time to demonstrate area.

take the time to demonstrate safe practices.

Use Multiple Approaches

Safety Communication Boards. One of the easiest ways to show employees the importance of safety is through maintaining a Safety Communication Board. Located close to an area where employees congregate to check in, read company news, eat lunch or read productivity reports, safety should be the first item on the board in the upper left. Our eyes are





- 4. Grip the load firmly.
- 5. Bend your knees
- 6. Bring the object as close to your body as possible.
- 7. Tighten your stomach muscles as the lift begins.
- 8. Keep your head and shoulders upright.
- 9. Lift with your leas.
- 10. Set the load down carefully.

If a load is too heavy, use a mechanical device or get help from a co-worker!





trained to read top to bottom, left to right, so the best place is in the upper left.

Just like with the five-minute training at the beginning of a shift, the safety information put on this board should be brief and updated regularly. Start simply by posting a safety slogan, but try to avoid using the same one over and over. The eyes tend to gloss over something if it matches a familiar pattern, so change the saying, change the font, and change the color often. As far as slogans go, try to keep them short and to the point, for example:

- Safety Is No Accident
- No Safety—No Business
- Safe Workers Are Healthy Workers

Slogans like these can readily be found on the Internet, insurance companies likely have hundreds, and there are also several used in the **SBCA Operation Safety** program. Putting regular effort into this communication board shows a commitment to the words written on it.

Five-Minute Shift Start. Some CMs have had success starting each work shift with a targeted group meeting lasting less than five minutes. Use this time to communicate a simple daily safety tip or demonstration. Remember, focus on only one topic at a time. It's more likely to be retained, and spreading out the information leaves plenty of material to rotate through to keep it fresh.

Toolbox Talks. Insurance carriers can be very helpful in providing targeted training materials and tips

prepackaged into easy presentations. These "toolbox talks" are perfectly suited to give during lunch or afternoon breaks. They have all kinds of topics you can choose from to present to the various groups in your operation and to everyone as a whole. This approach, which doesn't have to be formal in any way, can be a good one for answering questions, generating dialogue and getting employee buy-in to the safety culture.

Continued on page 14

Employee Training Tools

Continued from page 13

Outside Experts. Don't hesitate to bring in an expert from the outside, whether it's a friend from the industry, a state OSHA consultant (many states with approved OSHA programs offer this business liaison service for free), or even someone from a related industry. For instance, a friend of Ben's, Jim Caspers, is a training instructor for marine pilots. He offers his services to shipping companies providing training to maritime officers. Jim says, "It's always beneficial to the boat captain to have a different perspective on the importance of safety brought to the crew by someone else."

Go Visual. A huge part of effective safety communication is visual imaging. Mark areas out on the floor with a caution color paint or safety tape to designate the path of moving parts of machines. Do the same for staging areas, or truck traffic lanes, or any place where electrical equipment might exist. Consider putting up posters throughout the facility near areas where caution needs to be exercised. SBCA's Operation Safety program has developed a number of bilingual posters as a visual aid and tool to train good safety behavior.

Train the Trainers

Got a manager or supervisor who may not be comfortable communicating safety? Practice makes perfect. Give that individual a safety topic to present and have them give the presentation to another manager who can provide feedback and tips. That practice will build confidence and familiarity in the material, as well as increase their experience in sharing the information with others. Remember, everyone gets nervous at times; giving managers and supervisors an opportunity to practice amongst peers will help reduce that anxiety and ultimately improve the chance the material is retained by the employees receiving it. If there isn't a lot of opportunity for one-on-one practice sessions, another approach is to encourage co-presenters, where one supervisor gives the main points and the supervisor who is practicing fills in minor details during the presentation until they are more comfortable doing it all on their own.

Concluding Thoughts

Again, it's less about what you say and more about how you say it. Help employees avoid situations where they reach information overload and tune out important safety communication. Keep the message short, target it to the right audience, and continually vary how the information is presented, in order to catch their attention and engage their critical thinking about safety. **SBC**

Ben Hershey is Past President of SBCA and a Lean Management & Manufacturing Expert with 4Ward Consulting Group. The topic of Reading Construction Documents will be covered in the November issue.



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Knowledge Is Power



Knowledge is power when it comes to making decisions, so the more knowledge the better.

SBCRI unequivocally gives us access to knowledge no one else has.



Quantifying the Value of SBCRI through SP Design Value Changes



by Scott Ward, Joe Hikel & Sean D. Shields

he SBC Research Institute (SBCRI), a subsidiary of SBCA, is an amazing tool we have at our entire industry's disposal. In its first five years of operation, over \$2.3 million was invested in over 250 industry-funded tests related to assessing building system load paths and bracing, measuring web forces, and analyzing fall protection loads. This investment also resulted in the creation of a significant amount of structural testing-related intellectual property, establishing a credible foundation for all future testing at SBCRI. Since then, SBCA has received an additional \$1.1 million in net revenue from over 40 companies that have utilized SBCRI to conduct proprietary testing.

One of those 40 companies was a component manufacturer (CM) involved in a litigation case. The CM conducted forensic testing in SBCRI to replicate a real-world building, as it was constructed in the field, and ascertain the nature and cause of the construction issues that were witnessed. In conducting the forensic testing, SBCRI staff unexpectedly learned that the Southern Pine (SP) lumber in the tested trusses had up to 75 percent less strength than the properties expected per the published visually graded design values at the time.

Initially, SBCRI staff wondered whether the lower strength values of the SP in the trusses tested was an abnormality within the bunk of lumber used to build them, or whether these lower values were indicative of a more pervasive problem. Through lumber monitoring by CMs and subsequent testing at SBCRI of samples submitted by several CM members from throughout the SP region, it was determined the lower design values were not isolated and indeed a cause for concern.

This raised the possibility CMs were designing trusses with lumber that, by definition, did not have the strength values the engineering equations used in industry software programs were dependent upon for accuracy. Even worse, this was an issue completely out of the control of the components industry. This was a lumber industry problem, and it was clear they needed to address it.

In the beginning, the results of the SBCRI testing were privately communicated throughout the SP lumber producer community, with the hope they would find an effective solution to inaccurate lumber design values that appeared to be due to processing "juvenile wood," which was a problem identified and documented by the SP lumber industry as early as 1984.¹

Over time, timber growing regions that produce lumber have become more and more dominated by plantation forests, genetically enhanced to grow harvestable fiber as quickly and efficiently as possible. This change has enabled timberland owners to obtain a faster return on their forest inventory investment, but has also resulted in lumber from these plantations that contains a larger percentage of pith-center lumber. If you take a moment to walk through your lumber storage areas and look at the ends of the lumber, the percentage of pith-center lumber is easy to pick out (see photo).

For the next 18 months, the Southern Pine Inspection Bureau (SPIB), the entity responsible for establishing, monitoring and publishing visually graded design

¹ www.sbcmag.info/article/2013/SPIB1984

values for SP, was silent on the matter. Then, on July 28, 2010, SPIB issued a notice (<u>spib.org/DesignNotice.pdf</u>) that publicly announced SPIB had, "received information that some pieces of lumber have tested lower than the values assigned to the visual grade." The source of that information was deemed "credible" and "justified an investigation into this phenomenon."

Importance of Design Values

On its surface, SPIB's July 28, 2010 memo did a remarkable job of not stating anything that should alarm the marketplace, specifically SP users, like ourselves, who rely on the accuracy of design values assigned to each stick of lumber. For an in-depth look at why our industry's existence is predicated on reliable design values, please read, "Design Values Matter: Make Sure You Fully Understand Why" (**SBC Magazine,** April 2013).

Component design software relies on lumber design values published by SPIB and the National Design Standard (NDS)² for every major lumber species produced and used in North America. That software allows users to input published design values into established engineering equations to output the expected performance of a particular component configuration. Every engineer, builder and CM in this business assumes the performance is reliable because the American Wood Council (AWC) and Truss Plate Institute (TPI) give us the assurance that the equations are accurate for use with the published design values.

Therein lies the big irony our industry faced in this situation. If the published

design values of SP were no longer reliable, neither would the performance outcomes of the components we were designing, producing and selling to our customers. In other words, the fundamental value of the engineered framing solutions our industry provides suddenly lost considerable value and credibility as an alternative to the conventional stick framing indus-

try (which seems to conveniently ignore that lumber design values equally apply to the framing they undertake).

Shock & Awe

After the July 28, 2010, memo, SPIB was silent on the matter for 14 months. The SP marketplace continued to function as it always had. CMs throughout the SP region designed and manufactured trusses per the published design values and entered into future performance contracts to do much the same.

At an open roundtable discussion held on the first day of BCMC 2011 in Indianapolis, a representative of the Southern Forest Products Association (SFPA), the marketing organization for SP, casually mentioned SPIB would be recommending an immediate 30 percent reduction in SP visually graded design values for dimensional lumber 2" to 4" in thickness at the then upcoming American Lumber Standards Committee (ALSC) meeting scheduled for October 20, 2011. This comment was confirmed by Tom Searles, then President of ALSC, the entity responsible for reviewing and approving all lumber inspection agency proposed U.S. lumber design value changes. This confirmation mobilized

Design Properties CHANGE (approximate) Bending -30% Tension -20% -35% Compression Modulus of Elasticity -200,000 psi Shear No Change **Compression Perpendicular** No Change Specific Gravity No Change

Table 1. Proposed New Design Values for Visually Graded Southern Pine Dimension Lumber

> those of us in SBCA leadership to begin pressuring SPIB to let us, their consumers, know what they were proposing.

> That pressure resulted in the arrangement of a special teleconference on October 4, 2011. That morning, SPIB informed lumber producers of the design value reductions they planned to recommend to the ALSC, informing us they were recommending *immediate reductions* to the properties listed in Table 1 for all sizes of SP lumber. Continued on page 18



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² NDS for Wood Construction, 2012 Edition

ANSI/AWC NDS-2012 National Design Specification (NDS) for Wood Construction with Commentary ANSI/AWC NDS-2012, was approved as an ANSI American National Standard on August 15, 2011. The 2012 NDS was developed by the American Wood Council's (AWC) Wood Design Standards Committee and is referenced in the 2012 International Building Code.

NDS Supplement: Design Values for Wood Construction

NDS Supplement – Design Values for Wood Construction, 2012 Edition

Design provisions in the *NDS* are integral with design values in the *NDS Supplement*. As such, it is not appropriate to mix design values and provisions from different editions of the *NDS*. For example, the *2001 NDS Supplement* contains increased shear design values for sawn lumber to reflect changes in *ASTM D245*, and provisions of the *2001 NDS* were revised to address these increases.

Knowledge Is Power

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That teleconference was a virtual punch to the gut, given we had continually reached out to the lumber industry and advocated for the development of a jointstrategy to address design value concerns for both lumber producers and users.

First, the reductions were quantitatively significant. Second, the changes were to be effective immediately. We thought about all our industry's current executed contracts where we would be required to either use 30 percent more lumber, pay the premium on increasing the grade, or use machine stress rated (MSR) lumber, which did not exist in sufficient quantities. Extrapolate

that circumstance to all CMs in the SP region, and millions of dollars were on the line. In fact, there were likely several CMs whose businesses were in jeopardy of financial collapse, depending on their cash position at the time.

Based on market share data from the National Association of Homebuilders (NAHB), 54 percent of the square footage of wood roof trusses installed in residential construction in 2012 occurred in the SP region. To the components industry, SPIB was, in essence, instituting at least a 30 percent increase in lumber costs to over half the construction industry overnight.

Alternately, think about our customers' point of view. If SP design values suddenly decreased by 30 percent, wouldn't alternate products look significantly more attractive? Suddenly, we faced a very real possibility we could lose our floor truss market to floor joists. According to NAHB data, 58 percent of the square footage of wood floor trusses installed in residential construction in 2012 occurred in the SP region. Based on SBCA's financial performance survey data, floor truss sales in the SP region in 2012 totaled over \$838 million. Losing even one percent of our collective sales would have been costly.

When you consider the lumber industry sells wood fiber to stick framers just as readily as they sell to us, it's not a big surprise they don't have a significant preference in how the lumber is installed in the building, so long as it's lumber that is used (even if the lumber used is wasted or inefficiently applied).

Last-Minute Reprieve

It's important to point out that, had we not had the capability to conduct our own independent destructive SP lumber testing at SBCRI, our industry would never have known about these reductions ahead of time. At some point, maybe not in 2011 when housing was still struggling to recover but rather in 2015 when the impact would be much greater, these very real reductions in the design values of SP resources (again, they were known as early as 1984) would have been discovered by someone else, or unilaterally announced by SPIB. Under that scenario, the impact would have been immediate and our industry would have no time to react.



SPIB's recommended reductions were reactionary and served primarily to cover the risk of SP lumber producers. Fortunately, because of SBCRI, we had empirical data that proved instrumental in convincing ALSC to not approve SPIB's recommendation without further consideration. At its October 20, 2011 meeting, where it had been originally assumed ALSC would enact these immediate reductions, ALSC instead issued a 60-day comment period to give all stakeholders an opportunity to review the data and weigh in on the recommendations.

This postponement allowed us time to build a coalition of CMs, builders and even some SP lumber producers to make the case that an immediate reduction was unwarranted and would cause serious financial harm for wood construction in the SP region. At the Southern Pine Design Value Forum hosted by SBCA and SFPA in late 2011, 54 participants gathered to formulate recommendations to ALSC on how to best proceed in approving SPIB's proposed design value reductions.

Those recommendations proved very useful for our industry. On January 11, 2012, ALSC announced it only approved SPIB's recommended reductions to SP No. 2 2x4s (see Table 2). The reductions were still in the 25-30 percent range, and the dense and non-dense classification was eliminated, but the narrowed scope of the reduction was nonetheless significant. Further, ALSC set a precedent in giving a 60-day implementation period, something they had never done before, but was made possible through the building life-safety arguments our industry was able to make based, in part, on SBCRI test data.

By establishing an effective date of June 1, 2012, ALSC gave the marketplace a reasonable window in which to adjust. For us, that meant we weren't stuck in longer-term contracts we couldn't complete based on how we had bid and budgeted them. For our plate and truss design software suppliers, they had an opportunity to thoroughly update the software and issue patches. The extended implementation window also gave the SP lumber markets time to adjust, which, in the long run, probably saved some CMs from getting heavily gouged.

Moving Forward

Having a seat at the table is invaluable. It gave our industry



The truss at the bottom right of this assembly test was the truss that first broke at approximately 1.6 times total load. The SP #1 2x4 web member was in the first panel with the top of the web at the top of the vertical over the bearing point. Thus, this web member had a very high tension force applied to it and broke in tension.

of SP consumers an opportunity to receive advanced warning on a potentially devastating shake up to this resource. SBCRI's credibility, and all the empirical test data it has generated, made that seat possible. More importantly, the test data also gave us a credible voice in the process, offering ALSC reason to limit the initial implementation to only No. 2 2x4s and requiring SPIB to conduct significant additional lumber testing. In other words, the test data allowed us to positively affect the outcome in a way that reduced many of the negative business impacts to our industry, instead of allowing the lumber industry to manage the process as they saw fit.

It is not unreasonable to think that reducing the impact to 54 percent of U.S. roof truss sales and 58 percent of U.S. floor truss sales totaled in the hundreds of millions of dollars. Add to this the fact that between June 1, 2012, and June 1, 2013, when the SP lumber design values for all sizes went into effect,



This was the "typical" #1 SP tension web failure for this set of trusses -- "shotgun- blast-brash" -- from a couple of different SP lumber mills this CM bought from.

the final reductions were not as great as originally proposed. SP No. 2 dense was reintroduced, and the overall reductions to wider dimensions were not as significant. Even No. 2 2x4 values were revised upwards. If not for the SBCRI test data, it is almost inconceivable any of these revisions to SPIB's original recommendations would have been made (a great comparison can be found in a **SBC Industry News** post from January 10, 2013: <u>sbcmag.info/news/2013/designvalues</u>).

Therefore, the difference in design values between where they were originally proposed (Table 1) and what they are today (see SPIB's Supplement 13^3), is value CMs in the SP region still capture every day. Just in case you don't use SP and you think this issue doesn't affect you, remember that Continued on page 22

³ www.spib.org/pdfs/SupplementNo13RevisedFebruary11.pdf





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This was the first brash tension web failure in the lower right truss in the picture above. SBCRI staff tested this #1 SP web in bending to define its properties.

Knowledge Is Power

Continued from page 19

the whole issue comes down to the way in which lumber is visually graded and how design values are assigned. The manner in which SPIB handled its monitoring and evaluation process is not unlike how the grading agencies responsible for Spruce-Pine-Fir, Douglas-Fir and Hem-Fir manage their processes. If SPIB had been allowed to do exactly what it had initially proposed, it would have set a harmful precedent for all of the other North American grading agencies.

Additional Challenges

Unfortunately, this issue was not fully resolved for CMs once the new SP design values were published. Two additional issues have come out of the process. One relates to the lumber industry's stance on visually graded lumber design values and the other has to do with the prescriptive building code.

SPIB introduced new language to its *Appendix A* and made part of *Supplement 13* to the *2002 Standard Grading Rules for Southern Pine Lumber* (which contains the current SP design values effective June 1, 2013):

Wood is a natural product subject to variations in geography, climate, specific site characteristics, silvacultural practices, and harvesting decisions. Its strength properties are not only anisotropic (vary by principal axis) but also can vary with proximity to the center of the tree. These characteristics complicate the assignment of individual pieces into design value groups based on the visual appearance ...

This value is then used to establish the design value. Each piece or lot of visually graded lumber is not mechanically tested to verify strength properties. Since the stress ratings are representative of the entire producing region, lots from a specific location may have physical properties at the extremes of the property range or statistical distribution representing that range of strength values.

That last paragraph presents a challenge to all SP lumber users and carries a significant weight for our industry. It essentially states that visually graded lumber design values are not reliable for any individual bunk of lumber. If published lumber properties are not reliable, it minimizes our industry's core value, which is tied to creating engineered framing solutions for our customers.

The prescriptive building code exacerbates this issue. The ALSC ruling established an effective date of June 1, 2013, for the new SP design values. For SP users like us who rely on engineering equations to design and produce our products, those new values must be used upon the effective date. However, the prescriptive code relies on published span tables to guide conventional framing allowances. As a result, span tables based on inaccurate design values in the code give a competitive advantage to conventional framing practices. If building codes and building inspectors are not required to enforce the effective date for all buildings constructed with SP until updated building codes are adopted, a position advocated for by NAHB, how can our industry remain competitive?

These two issues are very real in our marketplace and represent challenges we still must address, individually and through the efforts of SBCA and SBCRI.

Changing Attitudes

Beyond the significant monetary benefits all lumber end users and CMs derived from what has been learned in SBCRI, as well as SBCA's involvement in the SP design value change process, this experience has fundamentally changed our relationship with the lumber industry. In addition to the formation of SBCA's **Lumber in Components Council** and the subsequent direct lines of dialogue it opened between CMs and lumber producers, it has also changed perceptions.

Take, for example, the fact Scott Ward was invited to sit on the SPIB Technical Committee. Through Scott, our industry has the ability to hear first-hand actions SP producers are considering taking and the issues they are attempting to resolve. At the most recent SPIB meeting, one of the largest SP producers in the room advocated for a position that protected CMs, running contrary to an SPIB recommended course of action.

It's difficult to assign a dollar figure to examples like that one, but they, nonetheless, have a very real impact on our market and our ability to run our businesses competitively.

Conclusion

Knowledge is power when it comes to making decisions, so the more knowledge the better. SBCRI unequivocally gives us access to knowledge no one else has. In the case of SP design values, the work we accomplished has provided an exceptional return on investment. However, there are still unresolved challenges ahead of us. We encourage you to get involved with SBCA to help yourself and your industry address these issues with a united voice. **SBC**

Joe Hikel, COO of Shelter Systems Limited in Westminster, MD, was SBCA President from October 2010 through October 2011 and currently serves on the Board of SBCRI. Scott Ward, Treasurer of Southern Components in Shreveport, LA has served as SBCA President since October 2012.

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Saturday - Monday, October 4-6 6:30 am-6:00 pm

BCMC Build has become a fitting way to kick off a week centered on building community and making connections. This charitable project relies on the generosity and collabo-

ration of component manufacturers, suppliers, framers and builders to fully frame and sheath a home for a deserving family in only three days. BCMC Build will partner with Operation FINALLY HOME again this year to construct a mortgagefree home for a wounded veteran in the city where the build was born four years ago. If you haven't participated in BCMC Build in the past, this is a great OPERATIONFINAL year to start! Consider donating your time, materials or financial resources. Visit <u>bcmcbuild.com</u> for details.



Welcome Celebration: **SBCA Annual Meeting & BCMC Build Ceremony**

Wednesday, October 8, 5:30 pm

(with reception to follow)

Celebrate the official start of BCMC by gathering with fellow members to hear the latest from the Structural Building Components Association, applaud the industry's award winners and recognize the completion of the BCMC Build. Attendees will meet the recipient of the 2014 BCMC Build house and watch a video of project highlights. Plus, last year's recipient, Cody Nusbaum, will be in Charlotte to share how his new home has transformed his life. Then kick back, grab a bite to eat and catch up with friends old and new during the welcome reception.

Register online at bcmcshow.com

Plus. our lineup of educational sessions will help you stay ahead of the curve and thrive in the coming year!

24

SBCA Pre-show Seminar: Covering Your Costs for Maximum Profitability

Tuesday, 10:00 am-12:30 pm

Speakers:

Rick Parrino, Plum Building Systems Keith Hershey, SBCA

It's not just plates, lumber and labor! When you build up costing for a job, how do you cover all of your expenses? Are you covering the costs of your miscellaneous materials? How do you handle it when something changes and you need to make adjustments? In this interactive CM-only workshop, the group will work backwards from a mock P&L and other budgeting spreadsheets to learn strategies to account for all labor categories and cost centers, as well as improve your costing process to surpass industry averages.

Cost: \$50 SBCA Member, \$100 Non-Member (working lunch included with registration)

Sponsorships Available: Supplier companies may sponsor this workshop for \$250. Each sponsorship allows one representative from the sponsoring company to attend the workshop.

Plant Tours

7770 Caldwell Rd

Tuesday, 1:00 & 2:00 pm

Maximum Capacity for each tour: 50

Builders FirstSource-Charlotte Departing at 1 pm & 2 pm



Harrisburg, NC 28075 Length of Tour: 1 hour (plus 30-minute drive to and from the convention center)

BFS manufactures wood roof and floor trusses, wall panels and doors. They also distribute glulam beams, LVL, plywood, I-joist and nails/staples/related hardware.

H.W. Culp Lumber Company

Departing at 1 pm 491 Old US Hwy. 52 N New London, NC 28127



Length of Tour: 1 hour (plus 45-minute drive to and from the convention center)

H.W. Culp Lumber Company is a third-generation, family-owned lumber mill that produces quality Lumber for wholesale customers.

Schedule of Events

Schedule changes may occur. Current as of 8/22/14.

SATURDAY, OCTOBER 4 & SUNDAY, OCTOBER 5

6:30a-6p BCMC Build Construction

MONDAY, OCTOBER 6

6:30a-6p	BCMC Build Construction
12p-8p	Exhibitor Move-in

TUESDAY, OCTOBER 7

8a-8p	Exhibitor Move-in
	SBCA Pre-show Seminar
	Registration
1 & 2p	Plant Tours
6:30p	Top Chord Club Dinner

WEDNESDAY, OCTOBER 8

7a-6p	Registration
7:30 a	Breakfast
8a-9a	Educational Sessions
9a	Coffee Break
9:30a-10:30a	Educational Sessions
9:30a	Convention & Visitors Bureau:
	Spouse/Guest Orientation
9:30a-5:15p	Spouse/Guest Hospitality Room
10:45a	Ribbon-Cutting Ceremony
10:45a-5:15p	Exhibits Open
	BCMC Hoops
Зр	BCMC Bowl Drawing
5:30p-7p	BCMC Welcome Celebration:
	SBCA Annual Meeting &
	BCMC Build Ceremony

THURSDAY, OCTOBER 9

6 a	5K Run/Walk for BCMC Build	
7:30a-3p	Registration	
7:45 a	Breakfast	
8:15a-9:15a	Economic Forecast	
9:30a-10:30a	Educational Sessions	
10a-4p	Spouse/Guest Hospitality Room	
10:30a-4p	Exhibits Open	
11a	BCMC Hoops	
11a-12p	Educational Session	
12p	BCMC Bowl Drawing	
1:30p	Spouse/Guest Tour	
1:30p-2:30p	Educational Session	
2:30p	BCMC Bowl Drawing	
Зр	BCMC Hoops	
4p	Component Manufacturers	
	Roundtable	
4p	Official Adjournment	
Evening	Exhibitor Customer	
	Appreciation Events	
FRIDAY, OCTOBER 10		

	Fellowship Breakfast
	Exhibitor Move-out
	SBCA Board Meeting
11 a	NFC Meeting & Lunch

Educational Sessions

How are you...

Gearing Up for Growth

...staying

ahead of the

curve²

Wednesday, October 8, 8:00 am

Speakers:

Donnie Powers, Panel Truss Texas Inc. Aaron Roush, Villaume Industries, Inc.

- Consider the pros and cons of automation.
- Identify your short- and long-term goals.
- Devise a creative game plan for growth.

Bolstering Your Workforce: Beating the Brush for Talent

Speakers:

Mike Ruede, A-1 Roof Trusses Ben Hershey, 4Ward Consulting

Session 1: Sales/Design Staff

Wednesday, October 8, 8:00 am

- Explore proven methods of finding, training and retaining truss designers and sales staff.
- Discover ways to build an effective pool of viable candidates for current and future employment needs.

Session 2: Production & Skilled Labor

Wednesday, October 8, 9:30 am

- Learn how to quickly tap into various pipelines for reliable production employees, including military organizations, trade schools and correctional facilities.
- Discuss various approaches to training and retaining production employees.

Tips for Training Designers Wednesday, October 8, 8:00 am

Speaker: Robert Dayhoff, Shelter Systems Limited

- Discover strategies for finding quality designers.
- Review typical long- and short-term training plans.
- Discuss truss design culture to better understand the needs of today's designers.
- Consider management approaches to help retain designers and capture a return on your training investment.
- Explore some of the great training resources available from SBCA.

Optimization IS the Answer

Wednesday, October 8, 9:30 am

Speakers:

Rich Ackley, Truss Ops North LLC dba Latco Truss Dave Motter, P.E., Louws Truss

- Learn why you can't afford not to optimize.
- Examine optimization viewpoints on multi-family, tract and single-family custom homes.
- Determine the quickest way to affect the bottom line.
- Discover how to identify bottlenecks.
- Discuss the cost of optimization.

The SCORE Advantage

Wednesday, October 8, 9:30 am

Speaker:

Jess Lohse, Rocky Mountain Truss Co.

- Become familiar with recent changes to the SCORE program.
- Understand how SCORE has been streamlined to reap program benefits.
- Focus on SBCA's best practice programs that matter most to a CM's customers.
- Learn more about the path to SCORE certification.
- Gain a SCORE perspective from new and participating companies.



Economic Forecast

Thursday, October 9, 8:15 am

Speaker: Mark Vitner, Wells Fargo

When it comes to the economy, Mark Vitner has been around the block and back with over 25 years in the business.

As Managing Director and Senior Economist at Wells Fargo, he provides regular updates on the housing market, commercial real estate and inflation, including economic analysis and forecasting with a focus on real estate-related topics.

Register online at bcmcshow.com

Optimizing Your Inventory

Thursday, October 9, 9:30 am

Speakers:

Rich Ackley, Truss Ops North LLC dba Latco Truss Dave Motter, P.E., Louws Truss

- Understand how your market affects your inventory.
- Determine quantities for plates, hangers and grades.Consider the importance of inventory and cost
- knowledge.Be aware of inventory turns/carrying costs.

Turnkey Is the Future of Framing

Thursday, October 9, 9:30 am

Speakers:

Kenny Shifflett, Ace Carpentry Scott Stevens, Modu-Tech

- Learn why turnkey is the current industry trend.
- Gain insight from two of the country's leading framers as they discuss today's framing process.
- Develop a better understanding of framing considerations—from building design to componentization to installation.
- Discover the benefits of a strong framer/manufacturer partnership.

Looking Forward: Managing Risk Based on Customer, Product & Project Types

Thursday, October 9, 9:30 am

Speakers:

Josh Backer, BMC Kirk Grundahl, SBCA Kent Pagel, Pagel, Davis & Hill, P.C.

- Consider what customer types (e.g., production, custom, multi-family, etc.) most affect your risk.
- Understand risks inherent in product or service types (e.g., walls, I-joists, installed sales).
- Develop best practices for:
 - Getting paid for your scope of work.
 - Containing scope creep.
 - Getting paid for your risk.

SPECIAL EVENTS & MEETINGS

5K Run/Walk for BCMC Build

Thursday, October 9, 6:00 am

Get moving for a great cause as BCMC Build hosts its 4th annual 5K run/walk. Everyone is welcome to participate! See <u>bcmcshow.com</u> for more details and to register.

Spouse/Guest Tour

Thursday, October 9, 1:30 pm

Cost: \$40/member (included in non-member registration fee)

Get a "taste" of the Queen City on a walking tour of Uptown Charlotte's unique urban culinary scene. See website for more details and to register.

Component Manufacturers Roundtable

Your Business Lifeline – Component Manufacturers Only

Thursday, October 9, 4:00 pm

Moderator: Kirk Grundahl, SBCA

Bring your questions to this open-format, peer-to-peer forum that is designed to help you evaluate your business model and provide problem-solving resources.

SBCA Board Meeting

Friday, October 10, 8:30 am

Attend the board meeting and learn more about how you can get involved with your industry's teammates to help grow the structural building components industry. Everyone is welcome! Visit <u>sbcindustry.com</u> for details.

National Framers Council Meeting

Friday, October 10, 11:00 am

Lunch will be provided.

Round out BCMC 2014 by learning more about how you can get involved in SBCA's exciting new council. For more details or to register for the meeting, email info@framerscouncil.org.



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Calculated Structured Designs Inc.

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See ad on page 11

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page 7

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See ad on

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Lakeside Trailer Mfg., Inc.*

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See ads on pages 2 & 20-21

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Randek develops, manufactures and markets high-performance machines and systems for prefabricated house manufacturing. The product range consists of: cut saws, wall floor and roof lines, roof truss systems, butterfly tables and special machines. The automation level stretches from fully automated to manual.

Rex Lumber*

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Robbins Lumber Company*

Robbins Lumber offers distribution centers throughout the Midwest and South Eastern United States specializing in MSR Pine, MSR spruce and SPF #2. We have office/reload locations in Florida, Michigan, Alabama, Pennsylvania and Chicago, IL. Stop by our booth and let us show you our commitment to customer satisfaction.

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Structural Building Components Association

See ad on page 38

Representing component manufacturers, builders, material suppliers and industry professionals, SBCA provides the tools to protect and grow your business. Whether it's educational resources, risk management strategies, building code watch, financial/wage surveys, legislative alerts, in-plant safety and quality control, transportation issues, technical training or marketing plans, SBCA provides tangible benefits to members.

> Contact: Ms. Trish L. Kutz • 608-274-4849 x168 • 608-274-3329 fax tkutz@qualtim.com • www.sbcindustry.com

T. R. Miller Mill Co., Inc.

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WEIMA America, Inc.

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by Sean D. Shields

help us write history

Our Founding Fathers

tan Suddarth. Don Hershey. Bill McAlpine. Bob Halteman. These four pioneers of the structural components industry passed away in the last few years, and their lives and numerous contributions were subsequently shared in the pages of this magazine. It was a great honor to have the opportunity to write about these remarkable men. Their individual drives, passions and unique approaches collectively took this industry in a direction it would not have taken without them. Each story gave us a window into the early days of component manufacturing and provided perspective on how much has changed over the past 60 years.

These articles were also bittersweet to write, for the simple act of writing them meant these founding fathers of metal plate connected wood trusses were no longer with us. Their words and their actions had to live on through the memories of their family members, friends, peers and apprentices. There was no longer any way to find out what they were thinking or feeling when they made some of their most momentous contributions. Understanding their motivations behind important decisions or actions was left to conjecture.

Fortunately, these men were by no means alone. In the tribute to Bill McAlpine, several people told me stories that led me to write, "while it was Carroll Sanford who is credited with taking the plywood gusset concept and making it out of metal, it was entrepreneurs like Cal Juriet, Bill Black Sr., Charlie Harnden, Bill McAlpine and George Eberle, who developed the 'nail-plate' between 1952 and 1960."

The trouble with listing names at all is that there's never any way to include everyone who made significant contributions. This industry is simply too big, and there were many innovative entrepreneurs in the early years who helped shape what the industry would become. Yet, failing to create that list and explore the ways they each effected change seems like a minor travesty.

On the heels of the most recent SBCA Open Quarterly Meeting (OOM) in Madison, WI, a group of component manufacturers found themselves at the airport together waiting to fly home. Several of them were sons of men who had started truss plants in the 1960s and '70s. This group of "second-generation" CMs began sharing stories about their fathers and the things they remembered as kids growing up in the truss business.

Heart Truss. Littfin Lumber. Cascade Lumber. Two years ago, the September/October issue of *SBC Magazine* briefly explored the evolution of truss manufacturing in the Midwest through the eyes of two manufacturing companies celebrating 50 years of business: Littfin Lumber Company in Winsted, MN, and Heart Truss & Engineering in Lansing, MI. Coincidentally, last year the magazine continued its coverage of Midwestern component manufacturing in an article on Cascade Lumber's 60 years of operations. Run by a trio of second-generation brothers, Cascade now has members of the third generation working for the company.

It was their personal stories and articles like these that prompted that group of second-generation CMs to talk about how to record and preserve the history of the structural components industry. "I was sitting there laughing along with these guys about some of the crazy stuff our fathers had done," said James "Jimmy" Broach, Jr.; VP of Operations for Atlantic Building Components & Services, Inc. in Moncks Corner, SC. "By the end, we were all thinking about how we needed to capture those stories and write them down."

In 2015, **SBC Magazine** will embark on an ambitious project. In each of its nine issues, we will begin to record the history of the components industry through the eyes of several of its early pioneers. The goal is to directly interview these men and women, record their unique stories and memories, and publish a few of them in each issue. The birth and development of this industry

should shine through their stories, but these will primarily be stories about people and their journey into and through it.

The most difficult first task goes back to the problem of making the list of individuals to interview and share. Ideally, we want to cover component manufacturers and suppliers from across the United States and include a good cross section of business models and products. We are also looking for a diverse group of stories, from the few who started with only \$1000, a shed and a dream to build it into a multi-state empire, to the many who "fell" into component manufacturing only to find they had a unique knack for it.

This is where you, our readers, can lend a much needed hand. Let me know who you think we should interview. You can send me an email at editor@sbcmag.info, or call me at 608-310-6728 to talk about the individual or individuals you think would provide a valuable view on the development and character of this industry. We will have a group of veteran CMs and suppliers help us sift through the names you give us and choose a final list.

It's important to note they don't need to be in business anymore to be nominated. Some of them may still be intimately involved in the running of their business, some may have handed off the reins to family members, and some may have sold their company long ago (we really don't want to lose their stories). If there is someone whose story you think others should learn about, please let us know. **SBC**



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value-added adjective \'val-yü-'a-dəd\



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